# 990 -

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2009

Open to Public Inspection

<b>B</b> Che	eck if ap	pplicable <b>P</b>	lease	C Name of organization OPPORTUNITIES INDUSTRIA	.0-01-2009 and ending 0 ALIZATION CENTERS	9-30-2010		D Employer	identification number
	Iress ch	lange	se IRS abel or	INTERNATIONAL INC Doing Business As				23-1726 E Telephone	
_	ne char	ty	rint or ype. See					(215) 84	
_	ıal retur	Ir	pecific nstruc-	Number and street (or P O 1500 WALNUT STREET No 1	box if mail is not delivered to s	treet address)	Room/suite		ots \$ 7,962,244
	minated		ons.						
	ended r	return ı pendıng		City or town, state or count PHILADELPHIA, PA 19102	ry, and ZIP + 4				
		- penang	F Nan	Land address of princip	al officer		H(a) Is th	s a group ret	urn for
			Crispia	in Kirk			affilia		TYes ▼No
				Valnut Street Suite 1304 alphia, PA 19102			H(h) Are al	l affiliates incl	uded?
									st (see instructions)
				) ( 3 ) ◀ (insert no )	7(a)(1) or		H(c) Grou	p exemption	number ►
				ERNATIONAL ORG			т		T
		ganization 🔽 Summa		tion Trust Association	Other ►		L Year of fo	rmation 1970	<b>M</b> State of legal domicile Pi
			•	e organization's mission	or most significant activit				
Activities & Governance	3 4 5	Number of Number of Total num	f voting r f indepen ber of en	nembers of the governing					t assets  4
				•	m Part VIII, column (C), l	ıne 12 .	•		7a
					n Form 990-T, line 34				7b
							Prio	r Year	Current Year
gı.	8	Contribu	tions and	d grants (Part VIII, line 1	.h)			10,060,944	7,962,24
Rayenue	9	_			2g)	•			1
茶	10 11				), lines 3, 4, and 7d) .				
	12		-		es 5, 6d, 8c, 9c, 10c, and ust equal Part VIII, colum	· ·			<u>'</u>
		12) .	<u> </u>	<u> </u>	<u> </u>	•		10,060,944	7,962,24
	13				column (A), lines 1-3)	•			
	14				column (A), line 4)				1
\$	15	Salaries,	otherco	impensation, employee b	enefits (Part IX, column (/	4), lines 5-		3,309,972	2,919,19
Expenses	16a	Profession	onal fund	raising fees (Part IX, col	umn (A), line 11e)				
ਡੋ	ь	Total fundr	aısıng exp	enses (Part IX, column (D), lin	e 25) 🕨 0				
	17	Otherex	penses (	Part IX, column (A), line	s 11a-11d, 11f-24f) .			7,967,603	4,853,78
	18				qual Part IX, column (A),	•		11,277,575	
. 07	19	Revenue	less exp	enses Subtract line 18	from line 12		Dii	-1,216,631	189,26
ស្ដ ភូមិ								g of Current ear	End of Year
988 888	20	Total ass	sets (Par	rt X, line 16)				2,360,762	826,754
Net Assets or Fund Balances	21	Total liab	oilities (F	art X, line 26)				3,267,267	1,543,99
	22				21 from line 20			-906,505	-717,23
Pai	t II	_	ure Blo						
					amined this return, including acc tion of preparer (other than offi				
Sign Here		****** Signatu	re of office	er			2011- Date	08-15	
				ef Financial Officer ne and title					
		<b>F</b> ''	Print Hall	c and the	Data			Droppror/=	ntifung number
Daid		Preparer's signature			Date	self-		(see instruction	ntıfyıng number ons)
Paid Preparer's		_ '		s 👠 Walker & Company LLP		emp	polyed 🕨 🦳		
		Firm's name	e tor yours	א waiker א נוח א u P	EIN Þ				
Prepa Use (		ıf self-empl	oyed),	<u> </u>				EIN 🕨	
•		ıf self-empl address, an	oyed), nd ZIP + 4		īth Floor				(202) 363-9300

#### Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

to improve lives in developing countries through training and sustainable organizational development by working in developing countries or emerging markets to teach appropriate, marketable skills that enable disadvantaged young men and women to become self-reliant, economically productive, and capable of improving the quality of life for themselves and their families

					Form <b>990</b> (2009)
l program service ex	penses <b>⊁</b> \$	6,794,85	4		
enses \$	1,679,519 incl	udıng grants o	f \$	) (Revenue \$	)
er program services	(Describe in Sch	edule O ) <b>See a</b>	ılso Additional Data f	or Description	
de support and training to	people forced to relo	cate following the	e award of mining concessi	ons to Neumont Gold in the Axim	region
•	) (Expenses \$	1,432,128	including grants of \$	) (Revenue \$	)
ional practices and suppor					
•	) (Expenses \$ Lreduce chronic vulne	1,735,336 Prability through si	including grants of \$ ustainable increases in food	) (Revenue \$ d access To improve quality of life	through improved health.
			improved food processing,		rket systems. To improve food
•	) (Expenses \$	1,947,871	including grants of \$	) (Revenue \$	)
on 501(c)(3) and 50	1 (c)(4) organızatı	ons and sectio	_	largest program services by are required to report the am service reported	•
s," describe these ch	nanges on Schedu	ile O			
ne organization cease ces?		nake sıgnıfıcan • • • •	t changes in how it co	nducts, any program	┌ Yes ┌ No
s," describe these ne	w services on Sc	hedule O			
ne organization under Tor Form 990 or 990		int program se	rvices during the year	which were not listed on	✓ Yes │ No

art IV	Check	list of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		No
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10		Νο
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D,  Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25° If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12		No
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		No

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Par	t IV Checklist of Required Schedules (continued)		
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	No
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c	
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b	No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26	No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27	No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)		
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	No
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c	No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31	No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32	No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	No
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35	No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37	No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?  Note. All Form 990 filers are required to complete Schedule O	38	No

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Pa	rt V Statements Regarding Other IRS Filings and Tax Compliance			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal			
	of U.S. Information Returns. Enter -0- if not applicable			
h	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable			
	1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable		V	
2a	gaming (gambling) winnings to prize winners?	1c	Yes	
Za	Statements filed for the calendar year ending with or within the year covered by this			
L	return			
D	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see	2b	Yes	
	instructions)			
3а	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this	2-		N.
h	return?	3a 3b		No
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority	35		
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial	4a	V	
<b>.</b>	account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country ►NI, GH, EC, LI, SL, ET, IV  See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and			
	Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? $\cdot$ .	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
-	were not tax deductible?	6b		
7 a	Organizations that may receive deductible contributions under section 170(c).  Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		No
-	services provided to the payor?	74		110
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No.
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f		7f		Νο
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as	7h		
8	required?	711		
-	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		Νo
9	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		No
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		No
10 a	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club  10b			
	facilities			
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
9	against amounts due or received from them )			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	TS WV - W - standby - Stan		1	1

year

12b

1500 Walnut Street Suite 1304 Philadelphia, PA 19102 (215) 842-0220

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
	Enterthe number of colors according of the colors and the			
1a b	Enter the number of voting members of the governing body 1a 22  Enter the number of voting members that are independent 1b 22			
ъ 2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any	-		
2	other officer, director, trustee, or key employee?	2		Νo
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		Νο
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		Νο
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5	Yes	
6	Does the organization have members or stockholders?	6		Νο
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		Νο
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		Νο
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νο
	ection B. Policies (This Section B requests information about policies not required by the Internal			
Re	evenue Code.)			-
			Yes	No
	Does the organization have local chapters, branches, or affiliates?	10a		Νο
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11		11	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
C	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14		Νo
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a		Νo
b	Other officers or key employees of the organization	15b		Νo
	If "Yes" to line a or b, describe the process in Schedule O (See instructions )			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		Νο
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the			
_	organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed.			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply			
19	Own website Another's website V Upon request  Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the	ne orga	ınızatıor	n <b>)</b> =
	Zandra Isaac	3-		

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A) Name and Title  A verage hours per week  A	Check this box if the organization did		sate any	/ curi	rent	or fo	rmer c	ffice	r, director, trustee	or key employee	
week or director o		A verage hours		tion (	ched		I		Reportable compensation from the organization (W-	Reportable compensation from related organizations (W- 2/1099-	Estimated amount of other
See add'l data			Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			from the organization and related
	See add'l data										
											-
	,										

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1b	Total	0		C
2	Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization >2			
			Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> " <i>Yes,"</i> complete Schedule <i>J</i> for such individual	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4		No
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? <i>If</i> " <i>Yes,"</i> complete Schedule J for such person	5		No
S	ection B. Independent Contractors			
1	Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization			
	(A) Name and business address  (B) Description of services		(C Comper	
2	Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization <b>&gt;</b> 0			
		F	orm <b>99</b> 0	<b>)</b> (2009

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Part V	<b>/</b>	Statement of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513, or 514
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns 1a					
	ь	Membership dues 1b					
e, g	c	Fundraising events 1c					
# <u>#</u> #	d	Related organizations 1d					
<u>يَّ</u> ⊒َ`ي	e	Government grants (contributions) <b>1e</b> 4,4	45,118				
를 유	f	All other contributions, gifts, grants, and similar amounts not included above	17,126				
ਰੋ ਜ਼	g	Noncash contributions included in					
Contri and o		lines 1a-1f \$					
	h	Total. Add lines 1a-1f	►	7,962,244			
		Business	Code				
Program Service Revenue	2a						
eg Eg	ь						
- 65  -	c						
e. Z	d						
ر د	e						
GT 28	f	All other program service revenue					
Š	g	Total. Add lines 2a-2f	<b>b</b> -				
	3	Investment income (including dividends, interest	-				
		and other similar amounts)	▶				
	4	Income from investment of tax-exempt bond proceeds .	. ►				
	5	Royalties	. ►				
		(i) Real (ii) Perso	onal				
	6a	Gross Rents					
	Ь	Less rental expenses					
	C	Rental income or (loss)					
	d	Net rental income or (loss)	. ►				
		(i) Securities (ii) Oth	er				
	7a	Gross amount from sales of					
		assets other than inventory					
	b	Less cost or other basis and					
	   c	sales expenses Gain or (loss)					
	ď	Net gain or (loss)	.▶				
	8a	Gross income from fundraising	_				
ě		events (not including					
Other Revenue		\$ of contributions reported on line 1c)					
ě		See Part IV, line 18					
÷.	_	a					
돭	b   с	Net income or (loss) from fundraising events	<b>&gt;</b>				
_	9a	Gross income from gaming activities	' '				
		See Part IV, line 19					
	١.	a					
	b	Net income or (loss) from gaming activities	<b>b</b> -				
	10a	Gross sales of inventory, less	••				
		returns and allowances .					
		a					
	b	Less cost of goods sold b					
	С	Net income or (loss) from sales of inventory  Miscellaneous Revenue Business					
	11a	Priscentaneous Revenue Dusiness	Coue				
	ь						
	c						
	d	All other revenue					
	u   e	Total. Add lines 11a-11d					
	_		►				
	12	Total revenue. See Instructions	►	7,962,244	0	0	0

# Part IX Statement of Functional Expenses

	Section 501(c)(3) and 501(c)(4) organizations must complete all columns.  All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).								
			(B)	(D).	(D)				
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses				
1	Grants and other assistance to governments and organizations in the U S $$ See Part IV , line 21 $$								
2	Grants and other assistance to individuals in the U S See Part IV, line 22								
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16								
4	Benefits paid to or for members								
5	Compensation of current officers, directors, trustees, and key employees	244,532	10,962	233,570					
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)								
7	Other salaries and wages	2,048,762	1,871,482	177,280					
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	103,563	88,499	15,064					
9	Other employee benefits	438,357	379,073	59,284					
10	Payroll taxes	83,977	35,341	48,636					
11	Fees for services (non-employees)								
а	Management								
ь	Legal	32,234	336	31,898					
С	Accounting	68,456	52,249	16,207					
d	Lobbying		,						
e	Professional fundraising See Part IV, line 17								
f	Investment management fees								
g g	Other	240,338	181,425	58,913					
12	Advertising and promotion	210,000	101, .20	55,515	_				
13	Office expenses	222,163	167,288	54,875					
14	Information technology	78,080	33,039	45,041					
15	Royalties	70,000	33,039	43,041					
16	Occupancy	268,276	182,491	85,785					
17	Travel	714,695	640,767	73,928					
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	714,093	040,767	73,920					
19	Conferences, conventions, and meetings	20,469	14,114	6,355	_				
20	Interest	22,477	8,302	14,175					
21	Payments to affiliates	22,77	0,302	17,173					
22	Depreciation, depletion, and amortization								
23	Insurance	17,536		17,536					
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)	17,550		17,550					
9	Indirect cost expense	1,080,567	1,080,567		_				
a b	Income generation	675,529	675,529						
c	Training	497,224	497,199	25					
d	other direct costs	497,224	458,022	35,881					
a e	Health and nutrition	380,296	380,296	33,001					
_		<u> </u>		2.660					
f SE	All other expenses  Tatal functional expenses Add lines 1 through 24f	41,542	37,873	3,669					
25	Total functional expenses. Add lines 1 through 24f	7,772,976	6,794,854	978,122	0				
26	Joint costs. Check here ► ☐ If following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation								

Part X Balance Sheet (A) (B) Beainning of vear End of vear 253.703 524.895 1 1 2 2 2,061,011 3 255,811 3 4 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 Notes and loans receivable, net . . . . . 7 8 Inventories for sale or use . . . . . . 9 Prepaid expenses and deferred charges . . . . . . . . . . . . 10a Land, buildings, and equipment cost or other basis Complete 313.109 Part VI of Schedule D 10a 10b 267.061 46.048 46.048 b Less accumulated depreciation . . . . . 10c 11 11 12 12 Investments—other securities See Part IV, line 11 . . . . . . . . . 13 13 Investments—program-related See Part IV, line 11 . . 14 14 15 15 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 2,360,762 16 826,754 75.423 27,531 17 **17** Accounts payable and accrued expenses . 18 18 19 19 20 20 Liabilities 21 Escrow or custodial account liability Complete Part IV of Schedule D . . 21 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 23 Secured mortgages and notes payable to unrelated third parties . . 24 Unsecured notes and loans payable to unrelated third parties . . . . 24 3.191.844 25 Other liabilities Complete Part X of Schedule D . . . . . 25 1,516,460 26 Total liabilities. Add lines 17 through 25 . . . . . 3,267,267 26 1,543,991 Organizations that follow SFAS 117, check here ▶ 
☐ and complete lines 27 Balances through 29, and lines 33 and 34. 27 Unrestricted net assets . . . . 27 28 28 Temporarily restricted net assets . . . . . Fund 29 29 Permanently restricted net assets . . . . . Organizations that do not follow SFAS 117, check here ▶ 🔽 and complete lines 30 through 34. ö 30 0 30 0 Capital stock or trust principal, or current funds . . . . . Assets 0 0 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 31 0 32 32 Retained earnings, endowment, accumulated income, or other funds 189,268 ¥ -906,505 -717,237 33 Total net assets or fund balances . . . . . 33 34 Total liabilities and net assets/fund balances . . . . . 2.360.762 826.754 34

## Part XI Financial Statements and Reporting

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Νo
b	Were the organization's financial statements audited by an independent accountant?	2b		Νο
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c		
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both			
	Separate basis Consolidated basis Both consolidated and separated basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	Yes	

Form **990** (2009)

OMB No 1545-0047

# **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

Attach to Form 990 or Form 990-EZ. See separate instructions.

Inspection **Employer identification number** 

OPPOF	PPORTUNITIES INDUSTRIALIZATION CENTERS										number
	rt I		on for Duk	olic Charity Stat	uc /All org	anizationo	must some	lata this n	23-17261:		
				foundation because						su ucuons	
1				on of churches, or as:					^ /		
2	,			ın <b>section 170(b)(1)</b>				/(-/(-/(-/-			
3	<u>'</u>			erative hospital serv				n 170(b)(1)(	Δ \((iii).		
4	<u></u>			organization operate						)( <b>A</b> )(iii). En	ter the
	•		l's name, cıt	-	,					,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
5	Г	An orga	ınızatıon ope	rated for the benefit	of a college	or universi	ty owned or o	perated by a	governmenta	ıl unıt descri	 bed in
	·	section	170(b)(1)(A	<b>\)(iv).</b> (Complete Pa	rt II)			·	•		
6	$\sqcap$	A feder	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).								
7	<u>\</u>	describ	ed ın	t normally receives a		l part of its	support from	a governmeı	ntal unit or fro	om the gener	al public
8	$\sqcap$	A comn	nunity trust (	described in <b>section</b>	170(b)(1)(A	<b>(vi)</b> (Cor	nplete Part II	)			
9	$\Gamma$	Anorga	inization tha	t normally receives	(1) more tha	an 331/3%	of its support	from contrib	utions, memb	ership fees,	and gross
		receipts	s from activi	ties related to its ex	empt functio	ns—subjec	t to certain ex	ceptions, ai	nd (2) no mor	e than 331/3	% of
		ıts supp	ort from gro	ss investment incom	ne and unrela	ated busine	ss taxable ind	come (less s	ection 511 ta	ax) from bus	inesses
		acquire	d by the orga	anızatıon after June 3	30,1975 Se	ee <b>section</b> !	<b>509(a)(2).</b> (Co	omplete Part	:III)		
10	Γ	An orga	ınızatıon org	anızed and operated	exclusively	to test for <sub>l</sub>	public safety	See <b>section</b>	509(a)(4).		
11	Г _	one or r the box a	nore publicly that describ Type I	anized and operated supported organizates the type of supported by Type II	tions descri orting organi <b>c</b>	bed in sect zation and o Type III	ion 509(a)(1) complete lines : - Functionall	or section 5 s 11e throug y integrated	509(a)(2) Se h 11h <b>d</b>	e section 509	9(a)(3). Check
e	ı	other th	ian foundatio 509(a)(2)	x, I certify that the o on managers and oth	er than one o	or more pub	olicly supporte	ed organizati	ons describe	d in section	509(a)(1) or
f				eceived a written de	termination	from the IR	S that it is a 1	Гуре I, Туре	II or Type II	I supporting	organization,
g		check t Since A		006, has the organiz	ation accep	ted any gift	or contribution	on from any o	of the		•
_			g persons?	,	·						
				ectly or indirectly co	•			ersons des	cribed in (ii)		Yes No
				overning body of the		=	ation?			11g(i	<del>`                                    </del>
			•	r of a person describ						11g(ii	
				ed entity of a person						<b>11g</b> (ii	<u>i)                                     </u>
h 		Provide	the followin	g information about t	he supporte	d organizat	ion(s)				
(i) Name suppo organiz		e of (ii) orted EIN		organization organization in col (i) listed in col (i) listed in col (i) organization in col (i) listed in col (i) organization in col (i) organization in col (i) organization in col (ii) organization in col (iii) organization in organization in col (iii) organization in col (iii) organization in organizati		(v) Did you no organiza col (i) o suppo	otify the tion in f your	(vi Is th organiza col (i) ore in the U	re tion in ganized	(vii) A mount of support?	
				instructions))	Yes	No	Yes	No	Yes	No	
											-

# Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I.)

	(Complete only if yo	ou checked the	box on line 5,	/, or 8 of Part I	.)			
	ection A. Public Support		1	Г	T		Т	
care	endar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	(c) 2007	( <b>d)</b> 2008	<b>(e)</b> 2	009	<b>(f)</b> Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual	7,211,17	7 6,775,771	6,508,518	10,060,944	7	7,980,677	38,537,087
	grants ") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf							
3	The value of services or facilities furnished by a governmental unit to the organization without charge							
4	<b>Total.</b> Add lines 1 through 3	7,211,17	7 6,775,771	6,508,518	10,060,944	7	,980,677	38,537,087
5	The portion of total contributions							_
	by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column							
6	(f) Public Support. Subtract line 5							
•	from line 4							38,537,087
S	ection B. Total Support							
Cale	endar year (or fiscal year	(a) 2005	<b>(b)</b> 2006	(c) 2007	( <b>d)</b> 2008	<b>(e)</b> 20	009	(f) Total
-	beginning in)	7,211,177	3,278	6,508,518	10,060,944		,980,677	38,537,087
7 8	A mounts from line 4 Gross income from interest,	7,211,177	3,210	0,300,310	10,000,544		, 300,077	30,337,007
8	dividends, payments received on securities loans, rents, royalties and income from similar sources	133	3,278					3,411
9	Net income from unrelated business activities, whether or not the business is regularly carried on							
LO	Other income (Explain in Part IV ) Do not include gain or loss from the sale of capital assets		1,028,462					1,028,462
L1	Total support (Add lines 7 through 10)							39,568,960
L2	Gross receipts from related activit	ies, etc (See ins	tructions )			12		
13	First Five Years If the Form 990 is check this box and stop here		·	, thırd, fourth, or fı	fth tax year as a	501(c)(3	3) organız	ration, ▶  ———————————————————————————————————
	ection C. Computation of Pul Public Support Percentage for 200			11 column (6)		1		07.700.00
L4 		•		II COIUMN (I))		14		97 390 %
L5	Public Support Percentage for 200	•	•			15		
L6a	33 1/3% support test—2009. If the	-		•	ine <b>14</b> is 33 1/3%	or more	, check t	his box <b>►</b> ✓
	and stop here. The organization qual 33 1/3% support test—2008. If the box and stop here. The organizatio 10%-facts-and-circumstances test is 10% or more, and if the organization Part IV how the organization me organization	e organization did n qualifies as a p — <b>2009.</b> If the org ation meets the "1	not check the box ublicly supported anization did not o facts and circums	x on line 13 or 16 organization check a box on lin tances" test, chec	e 13, 16a, or 16b ck this box and <b>st</b>	and line	e 14 Explain	check this
b	10%-facts-and-circumstances test							,
18	15 is 10% or more, and if the orga Explain in Part IV how the organiza supported organization <b>Private Foundation</b> If the organizat	ation meets the "f	acts and circums	tances" test The	organization qual	ıfıes as a	a publicly	▶┌
	instructions	cion dia not check	Ca DOX OII IIIIe 13,	100, 100, 1/4 01	I/D, CHECK CHIS	DON AIIU	266	<b>▶</b> □

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support				1	T	ı
Cale	ndar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	(c) 2007	( <b>d)</b> 2008	(e) 2009	<b>(f)</b> Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
_	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that				+		
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5				-		
7a	A mounts included on lines 1, 2, and 3 received from disqualified						
	persons				1		
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
	from line 6 )						
	ction B. Total Support		1			1	Γ
Cale	ndar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	<b>(c)</b> 2007	( <b>d)</b> 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ь	Unrelated business taxable						
	ıncome (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c 11	Net income from unrelated						
11	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support (Add lines 9, 10c,						
14	11 and 12 ) First Five Years If the Form 990 is for	or the organizat	lon's first, second	L third fourth or	l fifth tax vear as a	1 a 501(c)(3) organ	l uzation
	check this box and <b>stop here</b>	or the organizat		., 4,	men tax your as t	(c)(c) c.gu.	<b>▶</b> ┌
	ction C. Computation of Publ						
15	Public Support Percentage for 2009	(line 8 column	(f) divided by line	13 column (f))		15	
16	Public support percentage from 200	8 Schedule A , F	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for 2	<b>009</b> (line 10c c	olumn (f) dıvıded	by line 13 columi	n (f))	17	
18	Investment income percentage from	<b>2008</b> Schedule	A, Part III, line 1	L 7		18	
19a	33 1/3% support tests—2009. If the	organization di	d not check the b	ox on line 14, and	d line 15 is more	than 33 1/3% and	d line 17 is not
	more than 33 1/3%, check this box a	ind <b>stop here.</b> T					
L	organization 33 1/3% support tests—2008. If the	► C	d not chastes here	on line 14 amilion	100 and line 4	5 ic mara +ha= 22	1/20/2 and line
b	שר בו בע suppoit tests—zouo. If the	organization (I	и посепеска вох	OILLINE TH OLINE	= ⊥⊃a, anu nne 1(	us more man 33	1/370 and ine

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

**Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

DLN: 93493227027931

OMB No 1545-0047

Open to Public Inspection

## **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

Name of the organization

Employer identification number

			ta Comple	>+o 1	
Sillillar Full	us o	r Accoun	its. Compi	ete ii	, u
funds	( t	) Funds an	d other acco	unts	_
					_
					_
al control?	advis	ea	┌Yes	Γ	N
-		purpose	☐ Yes	Г	No
ered "Yes" to I	orm	990. Part	IV. line 7.		
ervation of a cer	tıfıed	historic str		ea	
	$\overline{}$	Held at t	he End of th	e Yea	— ar
	2a				
	2b				
a) :	2c				_
	2d				
	-				
spection, handlir	ng of \	/iolations, a	Yes	Г	N
rvation easemen	ts du	rıng the yea	ir <b>►</b>		
on easements d	urıng	the year 🟲	\$		
ements of section	n		☐ Yes	Г	No
reasures, or IV, line 8.	Oth				_
	and b	er Simila	r Assets.	e,	
IV, line 8. enue statement tion or research	and b in furt ns balai	er Simila valance she therance of	et works of public service	ce,	
IV, line 8.  enue statement tion or research cribes these iten e statement and	and b in furt ns balai	er Simila palance she therance of nce sheet w rance of pub	et works of public service		_
IV, line 8.  enue statement tion or research cribes these iten e statement and	and b in furt ns balai	er Simila palance she therance of nce sheet w rance of pub	et works of public service, orks of art, plic service,		
	ts held in donor al control? at grant funds mivisor, or for any ered "Yes" to I pply) ervation of an hi ervation of a cer on in the form of  a)  a)  c) c) a) c)	ts held in donor advis al control? at grant funds may be visor, or for any other ervation of an historic ervation of a certified on in the form of a core 2a 2b 2c 2d 2d 2b 2c 2d 2c 2c 2d 2c	ts held in donor advised al control? at grant funds may be visor, or for any other purpose ered "Yes" to Form 990, Part pply) ervation of an historically import ervation of a certified historic stron in the form of a conservation    Held at t   2a   2b   2c   2d	ts held in donor advised al control?  Tyes at grant funds may be visor, or for any other purpose  Pered "Yes" to Form 990, Part IV, line 7.  Pipply)  Pervation of an historically importantly land an ervation of a certified historic structure  The late the End of the 2a    2b    2c    2d    If or terminated by the organization during    Pervation easements during the year   Tyes    Tyes	ts held in donor advised all control?  At grant funds may be visor, or for any other purpose ered "Yes" to Form 990, Part IV, line 7.  Apply)  A terminated by the organization during  A terminated by the organization during  A terminated by the organization during  A terminated by the year   A terminated   A termi

Revenues included in Form 990, Part VIII, line 1

**b** Assets included in Form 990, Part X

Par	<b>1111</b> Organizations Maintaining Co	ollections of Art	t, His	tori	<u>cal Tre</u>	easur	es, or C	)the	<u>r Similar As</u>	<u>set</u> :	<b>S</b> (coi	<u>ntınued)</u>
3	Using the organization's accession and othe items (check all that apply)	r records, check an	ny of th	ne foll	lowing th	nat are	a significa	ant u	se of its collect	ion		
а	Public exhibition		d	$\vdash$	Loan o	rexcha	ange prog	rams				
ь	Scholarly research		e	Γ	O ther							
С	Preservation for future generations											
4	Provide a description of the organization's c Part XIV	ollections and expla	aın hov	w the	y further	the or	ganızatıor	ı's ex	empt purpose ı	n		
5	During the year, did the organization solicit assets to be sold to raise funds rather than									<b>⊢</b> γ.	es	┌ No
Pai	rt IV Escrow and Custodial Arrang						answere	d "Y	es" to Form 9	90,		
	Part IV, line 9, or reported an ar		•									
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?					ions or	otherass	ets r		<b>⊢</b> γ.	es	∏ No
Ь	, , ,											
_							-	_	An	oun	<u> </u>	
c	Beginning balance						-	1c				
d	Additions during the year 1d											
e	Distributions during the year											
f	Ending balance											
2a	Did the organization include an amount on F		ne 21?							<b>Y</b>	es	No
	If "Yes," explain the arrangement in Part XIV				1 115 4	–						
Pa	rt V Endowment Funds. Complete	(a)Current Year		)Prior \			orm 990, Years Back		t IV, line 10. Three Years Back	(e)F	our Ye	ars Back
1a	Beginning of year balance	(a) carreire rear	(2)	<b>y</b> . 1.0.	· car	(0)	rears back	(4)	Timee Tears Back	(-).	<u> </u>	aro back
ь	Contributions										-	
С	Investment earnings or losses											
d	Grants or scholarships											
e	Other expenditures for facilities											
	and programs											
f	Administrative expenses											
g	End of year balance											
2	Provide the estimated percentage of the year	ar end balance held	as									
а	Board designated or quasi-endowment 🕨											
Ь	Permanent endowment 🕨											
c	Term endowment 🕨											
3а	Are there endowment funds not in the posse organization by	ssion of the organiz	ation	thata	are held	and ad	mınıstere	d for	the	Г	Yes	No
	(i) unrelated organizations								3a(	-	163	
	(ii) related organizations								3a(			
b	If "Yes" to 3a(II), are the related organization	ns listed as require	d on S	ched	ule R?				3t	<b>)</b>		
4	Describe in Part XIV the intended uses of th											
Pai	rt VI Investments—Land, Building	s, and Equipme	ent. S	ee F	orm 99	0, Par	rt X, line	10.	T			
	Description of investment				o) Cost or sis (invest		(b)Cost or basis (oth		(c) Accumulate depreciation	d	( <b>d)</b> Bo	ok value
1a	Land						4	3,750				43,750
b	Buildings		•				21	6,449	216,4	149		(
c	Leasehold improvements		•									
d	Equipment		•				5	2,910	50,€	512		2,298
е	Other											

46,048

Part VII Investments—Other Securities. See	Form 990, Part X, line 13	
<ul><li>(a) Description of security or category (including name of security)</li></ul>	(b)Book value	(c) Method of valuation Cost or end-of-year market value
Financial derivatives		
Closely-held equity interests		
Other		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	•	
Part VIII Investments—Program Related. Se	e Form 990, Part X, line	
(a) Description of investment type	(b) Book value	(c) Method of valuation
	1	Cost or end-of-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)		
Part IX Other Assets. See Form 990, Part X, III	ne 15.	
	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III	ne 15.	(b) Book value
Part IX Other Assets. See Form 990, Part X, III  (a) Descri	ne 15. ption	(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line:  Part X Other Liabilities. See Form 990, Part X	ne 15. ption	
Part IX Other Assets. See Form 990, Part X, III  (a) Descri	ne 15. ption	
Total. (Column (b) should equal Form 990, Part X, col.(B) line:  Part X Other Liabilities. See Form 990, Part X	ne 15. ption  (5.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line:  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability	ne 15. ption  (5.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line:  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes	(5.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line :  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes line of credit	(5.)  (, line 25.  (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line :  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes line of credit	(5.)  (, line 25.  (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line :  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes line of credit	(5.)  (, line 25.  (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line :  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes line of credit	(5.)  (, line 25.  (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line :  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes line of credit	(5.)  (, line 25.  (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line :  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes line of credit	(5.)  (, line 25.  (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line :  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes line of credit	(5.)  (, line 25.  (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line :  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes line of credit	(5.)  (, line 25.  (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line :  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes line of credit	(5.)  (, line 25.  (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line :  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes line of credit	(5.)  (, line 25.  (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line :  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes line of credit	(5.)  (, line 25.  (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line :  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes line of credit	(5.)  (, line 25.  (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line :  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability  Federal Income Taxes line of credit	(5.)  (, line 25.  (b) A mount	

	<b>TRACE</b> Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	113	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	7,962,244
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	7,772,976
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	189,268
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8		8	
9	Other (Describe in Part XIV)	9	
	Total adjustments (net) Add lines 4 - 8	_	100 200
LO	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10	189,268
	Reconciliation of Revenue per Audited Financial Statements With Revenue p	<u> 1</u>	turn
L •	Total revenue, gains, and other support per audited financial statements	<del>-                                    </del>	
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12  Net unrealized gains on investments		
a L	Net unrealized gains on investments		
Ь			
C	' ' <del>'</del>		
d	Other (Describe in Part XIV)	,	
е,		2e	
	Subtract line <b>2e</b> from line <b>1</b>	3	
1	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
Ь	Other (Describe in Part XIV)	.	
с -	Add lines <b>4a</b> and <b>4b</b>	4c	
	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	Dotum
en u	Reconciliation of Expenses per Audited Financial Statements With Expenses  Total expenses and losses per audited financial	per	Return
•	statements	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV) 2d		
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
1	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV) 4b		
c	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18)	5	
_			

Identifier Return Reference Explanation

additional information

#### DLN: 93493227027931

### Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

OMB No 1545-0047

Inspect ion

**SCHEDULE F** (Form 990)

Internal Revenue Service

► Attach to Form 990. ► See separate instructions. Department of the Treasury

Name of the organization Employer identification number OPPORTUNITIES INDUSTRIALIZATION CENTERS INTERNATIONAL INC

Part I General Information on Activities Outside the United States. Complete if the organization answered

23-1726113

"Yes" to Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award For grant makers. Describe in Part IV the organization's procedures for monitoring the use of grant funds outside the United States Activites per Region (Use Schedule F-1 (Form 990) if additional space is needed) (d) Activities conducted in (e) If activity listed in (d) (a) Region (f) Total expenditures (b) Number of (c) Number of region (by type) (i.e., is a program service, for region offices in the employees or fundraising, program services, describe specific type of grants to recipients located in region agents in region the region) service(s) in region Guinea 1 OIC Guinea currently 1,735,336 Program services offers training in computer management and business management training and advice for small and medium enterprises 3,527,333 Ghana 64 Program services OIC Ghana provides an innovative training program comprised of 70% practical training with 30% theoretical education In addition to skills training, OIC Ghana's program provides beneficiaries with counseling services, job and internship opportunities and entrepreneurship and business development training Liberia 1 24 Program services OIC assists war-affected 127,441 persons, ex-combatants, returnees, disabled persons and community members to gain the skills necessary to rebuild their lives, communities and country Essential services offered by LOIC include, but are not limited to the following ocational skills training, computer training, agrıcultural traınıng, wartrauma conseling, peace building & resettlement, and small enterprise development training 5 Program services 7,477 Sierra Leone OIC Sierra Leon (SLOIC) 1 ıs an ıntegral parnter wıth the government of Sierra Leone in demobilizing and reintegrating former combatants and resettling internally displaced persons and refugees throughout the country SLOIC's skills training areas include masonry, carpentry, electricity, blacksmithery/metalworks general agrıculture, agrıcultural surveyıng, plumbing, weaving, boat makıng, taılorıng and home management SLOIC also offers life lskills in communications and computation skills, job finding techniques, health and hygiene, and prevention of HIV/AIDS, among other subjects Cote D'Ivoire 13 Program services OIC Cote D'Ivoire's 48,781 (OIC-CI) microenterprise development services assist rural and urban entrepreneurs to start. improve and diversify their small businesses OIC-CI's main focus is cntered on developing micro-credit groups where the members are responsible for group formation, loan distribution and loan repayment enforcement Ethiopia 185,613 1 33 Program services OIC Ethiopia offers skills training programs to unemployed youth Nigeria OIC Nigeria offers 1,170,621 59 Program services training in a variety of skill-sets coupled with agrıcultural enhancement education and microcredit formation

Totals .

224

6,802,602

(a) Name of organization and EIII (if applicable)  Section (a) Section (b) Section (c) Sec	F	Part IV, line 15, for any recipient who received more than \$5,000. Check this box if no one recipient received more than \$5,000									
	<b>(a)</b> Nan	ne of s ation an	section id EIN (if	(c) Region			cash	of non-cash	of non-cash	(i) Method of valuation (book, FMV, appraisal, other)	
2. Enter total number of recognitions lated above that are recognized as showing by the foreign country, recognized as											
2. Enter total number of recognizations listed above that are recognized as showing by the foreign country, recognized as											
2. They total number of recognish are an inches of place they are an inches are recognised as should be found a country, recognised as											
Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter	2 Enter tax-ex	total number cempt by the	r of recipie IRS, or fo	ent organizations listor which the grante	ted above that are e or counsel has pr	recognized as charit ovided a section 50:	ties by the foreign o 1(c)(3) equivalency	country, recognized letter	as . ▶		
3 Enter total number of other organizations or entities	3 Enter	total number	r of other	organizations or en	tities						

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Schedule F-1 (Form 990) if additional space is needed. (c) Number of (b) Region (d) A mount of (e) Manner of cash (a) Type of grant or (f) A mount of (g) Description (h) Method of cash grant dısbursement of non-cash valuation assistance recipients non-cash (book, FMV, assistance assistance appraisal, other)

Schedule F (Form 990) 2009

Identifier	ReturnReference	in Part I, line 2, and any additional information.  Explanation
	_	
	+	

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -**Compensation Information** 

DLN: 93493227027931

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization OPPORTUNITIES INDUSTRIALIZATION CENTERS INTERNATIONAL INC

**Employer identification number** 

23-1726113

Ра	Questions Regarding Compensation			
			Yes	Νo
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel  Housing allowance or residence for personal use			
	Travel for companions  Payments for business use of personal residence			
	Tax idemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply			
	▼ Compensation committee ▼ Written employment contract			
	✓ Independent compensation consultant ☐ Compensation survey or study			
	Form 990 of other organizations  Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization	ו		
а	Receive a severance payment or change-of-control payment?	4a		Νo
Ь	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Νo
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only $501(c)(3)$ and $501(c)(4)$ organizations only must complete lines 5-9.			
5	For persons listed in form $990$ , Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		Νo
b	Any related organization?	5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in form $990$ , Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		Νo
ь	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe			
	in Part III	8		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(R) Breakdown of	W-2 and/or 1099-MI	SC compansation	(C) Retirement and	( <b>D)</b> Nontaxable	(E) Total of columns	(F) Compensation
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)- (D)	reported in prior Form 990 or Form 990-EZ
	•	•	•	•	-			

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Ret urn Ref erence	Explanation

Schedule J (Form 990) 2009

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As Filed Data -

DLN: 93493227027931

OMB No 1545-0047

2009

Open to Public Inspection

## **SCHEDULE 0**

(Form 990)

Department of the Treasury Internal Revenue Service Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

Name of the organization
OPPORTUNITIES INDUSTRIALIZATION CENTERS
INTERNATIONAL INC

Employer identification number

23-1726113

ldentifier	Return Reference	Explanation
Form 990, Part III, line 2	New Program Services	health, agriculture and nutrition development for sustainability program in Liberia

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 5		OIC International (OICI) discovered that certain employees misappropriated funds from the Nigeria field office OICI engaged an audit firm to perform certain agreed upon procedures and evaluate the extent of the suspected missappropriation of the funds. The report on the agreed upon procedures stated that as a result of the procedures performed, the missappropriated funds identified totaled approximately \$184,000.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 11		The Form 990 is reviewed by the Board of Directors before submission to the IRS

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 12c		Per OIC International's Employee Policy Manual, employees are to report conflicts of interest as they arise

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section C, line 19		The Organization makes its governing documents and financial statements available to the public upon request

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors										
<b>(A)</b> Name and Title	(B) A verage hours per		tion ( that a	che	')	_	1	( <b>D)</b> Reportable compensation from the	<b>(E)</b> Reportable compensation from related	<b>(F)</b> Estimated amount of other compensation
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations
Edmund D Cooke Jr Esq Board Chairman	1 00	x						0	0	0
James M Talton Vice Chairman	50	×						0	0	0
Joseph L Mayfield Treasurer	50	Х						0	0	0
Guillaume Castel Secretary	50	х						0	0	0
Charles Anyıdoho Board Member	50	х						0	0	0
Dr Donald C Arthur Board Member	50	х						0	0	0
JT Childs Jr Board Member	50	х						0	0	0
Dr John A Cole Board Member	50	х						0	0	0
Oliver St Clair Franklin Board Member	50	х						0	0	0
Bınıam Gebre Board Member	50	х						0	0	0
Eric-Vincent Guichard Board Member	50	Х						0	0	0
Dr Brendan Hortan Board Member	50	х						0	0	0
Dr Kedıbone Letlaka-Rennert Board Member	50	х						0	0	0
Thomas WM Laryea Board Member	50	х						0	0	0
Mıchael F Lupton Board Member	50	х						0	0	0
Dr Randall Maxey Board Member	50	х						0	0	0
Dr Vıjaya Melnick Board Member	50	х						0	0	0
Sandra Morgan Board Member	50	х						0	0	0
Dr Sorosh Roshan Board Member	50	х						0	0	0
Lynton Scotland Board Member	50	х						0	0	0
Sharon Reed Walker Board Member	50	х						0	0	0
Dr Emma Durazzo Board Member	50	Х						0	0	0
Crispian Kirk President and CEO	40 00			х				40,347	0	0
Diudonne A Affognon VP of Finance	40 00			х				113,215	0	0
Molly D Roth Executive Director	40 00			×				102,265	0	0

#### Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
Indirect cost expense	1,080,567	1,080,567		
Income generation	675,529	675,529		
Training	497,224	497,199	25	
other direct costs	493,903	458,022	35,881	
Health and nutrition	380,296	380,296	-	

#### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 23-1726113

Name: OPPORTUNITIES INDUSTRIALIZATION CENTERS

INTERNATIONAL INC

#### Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

4d. Other program	n services			
(Code	) (Expenses \$	1,679,519 including grants of \$	) (Revenue \$	)